



# **MACHAKOS UNIVERSITY**

**University Examinations for 2018/2019 Academic Year**

**SCHOOL OF BUSINESS AND ECONOMICS**

**DEPARTMENT OF BUSINESS ADMINISTRATION**

**FIRST YEAR FIRST SEMESTER EXAMINATION FOR  
DIPLOMA IN HUMAN RESOURCE MANAGEMENT**

**2908/101: FOUNDATIONS OF HUMAN RESOURCE MANAGEMENT**

**DATE: 18/4/2019**

**TIME:8:30 – 11:30 AM**

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## **INSTRUCTIONS:**

**ALL QUESTIONS HAVE EQUAL MARKS**

**ANSWER ANY FIVE QUESTIONS**

**❖ ANSWER ALL QUESTIONS IN THE ANSWER BOOKLET PROVIDED**

**❖ ALL QUESTIONS TO BE ANSWERED IN ENGLISH**

### **QUESTION ONE**

- a) Outline reasons that may make an organization display its human resource policies on its notice. (10 marks)
- b) Bora poa limited operates without human resources policies.  
Explain five consequences that the organization is likely to face from this practice. (10 marks)

### **QUESTION TWO**

- a) Highlight five factors that should be considered when formulating human resource policies. (10 marks)
- b) Explain five challenges that an organization may face from keeping human resource records in manual form. (10 marks)

### **QUESTION THREE**

- a) Explain five ways through which an organization may ensure that computerized human resource records are not accessed by unauthorized persons. (10 marks)
- b) Highlight five factors that may determine the period of time which human resources records may be retained by an organization. (10 marks)

### **QUESTION FOUR**

- a) Identify three methods used in forecasting manpower needs in an organization. (6 marks)
- b) Identify three characteristics of manpower planning. (6 marks)
- c) Describe the need for manpower planning. (8 marks)

### **QUESTION FIVE**

- a) Describe the various uses of a job analysis study. (8 marks)
- b) Explain three shortcomings of an observation method in job analysis (6 marks)
- c) Highlight three limitations of diary method in job analysis. (6 marks)

### **QUESTION SIX**

- a) Highlight four sources of internal recruitment. (4 marks)
- b) Describe four characteristics that an effective employee recruitment programme should possess. (8 marks)
- c) Explain four challenges that an organization might face as a result of dealing with young employees fresh from college. (8 marks)