



MACHAKOS UNIVERSITY

University Examinations for 2018/2019 Academic Year

SCHOOL OF BUSINESS AND ECONOMICS

DEPARTMENT OF BUSINESS ADMINISTRATION

**SECOND YEAR SPECIAL/SUPPLEMENTARY EXAMINATION FOR
DIPLOMA IN PROCUREMENT AND SUPPLY CHAIN MANAGEMENT
BBA 039: PROJECT AND CONTRACT MANAGEMENT**

DATE: 24/7/2019

TIME: 2:00 – 4:00 PM

INSTRUCTIONS

Answer question one and any other two questions

QUESTION ONE

- a) Highlight six elements of a valid contract. 6mks
- b) State six reasons that may lead public organizations to adopt the use of Labour Intensive Contracts for their projects. 6mks
- c) Highlight six factors that should be considered by an organization when pricing a contract for a project. 6mks
- d) List six reasons that may lead to premature termination of a contract. 6mks
- e) List six functions of the Project Implementation team (PIT) for a project. 6mks

QUESTION TWO

- a) Explain five clauses that may be incorporated in a Contract data Sheet (CDS) for a project in Kenya. 10mks
- b) Explain the importance of having a site visit by the potential contractors before the tendering process. 10mks

QUESTION THREE

- a) Explain the benefits that an organization may derive from the use of sub-contractors in project management. 10mks

- b) Analyze the circumstances that may favour the application ICT tools in the management of projects. 10mks

QUESTION FOUR

- a) Describe the procedure that a Procurement manager should follow when carrying out tendering for a project 10mks
- b) Explain the aspects that should be considered when solving a dispute in project management. 10mks

QUESTION FIVE

- a) Analyze the cultural aspects that may impact negatively on the performance of project teams. 10mks
- b) Explain the ways that you may use to motivate staff working in a project. 10mks